

B A R N E Y S N E W Y O R K

1. How does this announcement impact vendors?

- Barneys New York will continue to serve customers in five flagship locations: Madison Avenue, Downtown NYC, Beverly Hills, San Francisco and Boston, as well as two Barneys Warehouse locations, including Woodbury Common and Livermore. In addition, Barneys.com and BarneysWarehouse.com will continue serving our customers without disruption.
- As such, our business will continue to rely on the support of our vendors.
- Barneys New York has received interim court approval to pay vendors in full for goods and services provided on or after August 6, 2019, the filing date, in the ordinary course and consistent with historical practice.
- The Company also received interim approval to immediately access \$75 million of the new financing, which, combined with operating cash flow, will help Barneys New York address its go-forward financial commitments and continue operations.
- We believe this is a necessary path forward that will give us the tools we need to emerge from the process as a financially healthier organization while maintaining our long-standing vendor relationships that are essential to the success of our business.
- We are committed to working closely with you throughout this process.

2. Will vendors to the Company be paid for goods and services provided on or after the filing date?

- Our business will continue to rely on the support of our vendors, and Barneys New York has received interim court approval to pay vendors in full for goods and services provided on or after August 6, 2019, the filing date, in the ordinary course and consistent with historical practice.
- The Company also received interim court approval to immediately access \$75 million of the new financing, which, combined with operating cash flow, will help Barneys New York address its go-forward financial commitments and continue operations.
- Importantly, Barneys New York will continue to serve customers in five flagship locations: Madison Avenue, Downtown NYC, Beverly Hills, San Francisco and Boston, as well as two Barneys Warehouse locations, including Woodbury Common and Livermore. In addition, Barneys.com and BarneysWarehouse.com will continue serving our customers without disruption.

3. Why should I continue supplying Barneys New York with goods and/or services?

- Importantly, Barneys New York will continue to serve customers in five flagship locations: Madison Avenue, Downtown NYC, Beverly Hills, San Francisco and Boston, as well as two Barneys Warehouse locations, including Woodbury Common and Livermore. In addition, Barneys.com and BarneysWarehouse.com will continue serving our customers without disruption.
- Our business will continue to rely on the support of our vendors, and Barneys New York has received interim court approval to pay vendors in full for all goods and services provided on or after August 6, 2019, the filing date, in the ordinary course and consistent with historical practice.
- We are committed to maintaining our long-standing trade vendor, manufacturing partner and supplier relationships that are essential to the success of Barneys New York's business and help ensure seamless continuity of services, products and experiences for customers.
- The Company also received interim court approval to immediately access \$75 million of the new financing, which, combined with operating cash flow, will help Barneys New York address its go-forward financial commitments and continue operations.

4. Will Barneys pay my pre-petition invoice for goods and services provided prior to the filing date?

- Goods and services delivered prior to the filing on August 6, 2019, are considered pre-petition and will be addressed through the Chapter 11 process.
- Vendors with questions regarding goods and services delivered prior to August 6, 2019, can call the hotline maintained by our claims agent, 855-202-8711 (or +1-949-346-3310 for international calls).

B A R N E Y S N E W Y O R K

5. What determines whether an invoice is a pre-petition or post-petition claim? What's the difference?

- Goods and services delivered prior to the filing on August 6, 2019, are considered pre-petition and will be addressed through the Chapter 11 process.
- Goods and services delivered on or after our filing date are considered post-petition and will be paid in the normal course.
- In making this distinction, the key factor is not the invoice date, but when the goods or services were delivered and Barneys became legally responsible for payment.

6. My company issued an invoice after the filing date for goods or services provided prior to the filing. Is it pre-petition or post-petition?

- The key factor is not the invoice date, but rather when the goods or services were delivered and Barneys became legally responsible for payment.
- If this date is prior to our filing date, the claim will be considered pre-petition, regardless of the date of the invoice.

7. Will Barneys continue to order goods and services from its vendors?

- Yes. Barneys is committed to working closely with our vendors to help ensure we continue providing our customers with the excellent services, products and experiences they have come to expect.
- Inventory from the stores that are closing will be shipped to other store locations in the coming weeks.

8. We have a contract with Barneys. Are you going to be able to satisfy it?

- Barneys New York has received interim court approval to pay vendors in full for goods and services provided on or after August 6, 2019, the filing date, in the ordinary course and consistent with historical practice.
- The Company has also received interim court approval to immediately access \$75 million of the new financing, which, combined with operating cash flow, will help Barneys New York address its go-forward financial commitments and continue operations.

9. Can I renegotiate my contract terms with Barneys New York?

- Under the U.S. Bankruptcy Code, you are required to perform under your contracts with the Company.
- It is important to understand that we are operating the business and serving our customers without disruption.
- The cooperation of all of our vendors is essential to a successful outcome of this process.

10. Where can vendors go if they have additional questions?

- We will continue to keep you informed of developments during this process.
- If you have any questions, please don't hesitate to reach out to your usual contact.
- If you have any questions about filing a proof of claim, you can visit the website administered by Barneys New York's claims agent, Stretto, at case.stretto.com/barneys. Information is also available by calling Stretto at 855-202-8711 (U.S. toll-free) and +1-949-346-3310 (international) or sending an email to Barneys@stretto.com.